

**AUSTRALIAN NATIONAL
MARITIME MUSEUM**

AUSTRALIAN NATIONAL MARITIME MUSEUM

Section 1: Agency overview

The role of the Australian National Maritime Museum (ANMM) is to acquire, manage and maximise accessibility to Australia’s maritime heritage.

The ANMM brings maritime heritage to life and preserves it for future generations through:

- exhibitions, programs and events that are creative, inclusive, enjoyable and memorable;
- development and management of the National Maritime Collection;
- research, acquisition, conservation, interpretation, scholarship, publication, outreach and education;
- national leadership and the provision of support and encouragement to local, regional and community museums which value maritime heritage;
- national and international cooperation and collaboration with museums and other organisations; and
- fostering traditional skills and practices.

A commercial arm of the ANMM focuses on generation of revenue from non-government sources.

The ANMM’s outcome relates to enriching people’s lives by promoting knowledge, appreciation and enjoyment of Australia’s relationship with its waterways and the sea.

1.1: SUMMARY OF AGENCY CONTRIBUTIONS TO OUTCOMES

The products and services delivered by the ANMM (outputs, products and services) which contribute to the achievement of outcomes for the ANMM are summarised in Table 1.1.

Table 1.1: Agency outcomes and output groups

Outcome	Output
Outcome 1 Increased knowledge, appreciation and enjoyment of Australia's relationship with its waterways and the sea	Output 1.1 Acquire, manage and maximise accessibility to Australia's maritime heritage.

Section 2: Agency resources for 2007-08

2.1: APPROPRIATIONS AND OTHER RESOURCES

Table 2.1 shows the total resources from all origins for 2007-08, including appropriations. The table summarises how revenue will be applied by outcome and departmental classification. The total appropriation for the ANMM in the 2007-08 Budget is \$23.433 million.

Table 2.1: Appropriations and other resources 2007-08 ('000)

	Departmental			Revenue (a) \$'000	Total \$'000
	Appropriation Bill No. 1 \$'000	Appropriation Bill No. 2 \$'000	Special Appropriation \$'000		
Outcome 1					
Increased knowledge, appreciation and enjoyment of Australia's relationship with its waterways and the sea	23,433	-	-	6,420	29,853
Equity injections	-	-	-	-	-
Loans	-	-	-	-	-
Previous years' outputs	-	-	-	-	-
Special capital appropriation	-	-	-	-	-
TOTAL	23,433	-	-	6,420	29,853

(a) Departmental revenues that are available to be used.

Notes:

- Under the appropriation structure, Bill No. 2 includes Specific Purpose Payments (SPPs), new agency Outcomes (NAOs), administered capital and departmental capital via departmental injections and loans.
- Refer to Budgeted Income Statement for application of agency revenue.

2.2: 2007-08 BUDGET MEASURES

The ANMM has no measures as a result of 2007-08 Budget.

2.3: OTHER RESOURCES AVAILABLE TO BE USED

Table 2.3 provides details of other resources obtained by the ANMM for provision of goods or services. These resources are approved for use by the ANMM and are included in Table 2.1.

Table 2.3: Other resources to be used

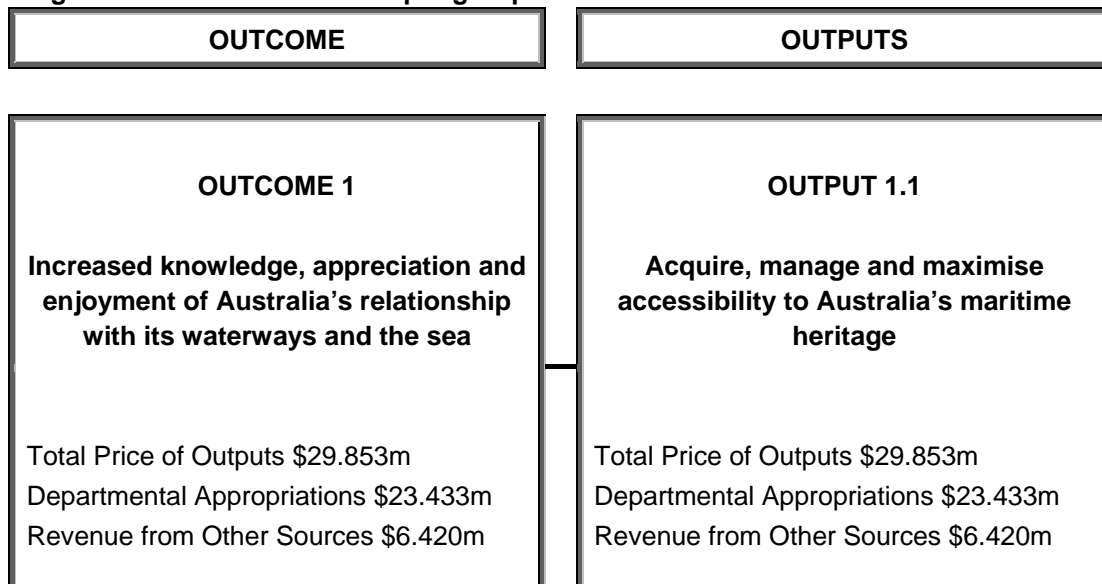
	Estimated resources 2006-07 \$'000	Budget estimate 2007-08 \$'000
Departmental resources		
Sales of good and services	5,105	5,400
Interest	350	450
Other	585	570
Total departmental other resources available to be used	6,040	6,420

Section 3: Agency outcomes

General government sector (GGS) agencies are required to plan, budget and report under an outcomes structure. GGS agencies produce outputs (departmental items). This section explains how the resources identified in Section 2 will be used to deliver outputs to contribute to the outcome for the ANMM.

SUMMARY OF OUTCOME 1

Figure 4.1: Outcomes and output groups



Note: Revenue from Government (Appropriations) contributes 78.5% to the Total Price of Outputs for Outcome

OUTCOME 1 – DESCRIPTION

Increased knowledge, appreciation and enjoyment of Australia’s relationship with its waterways and the sea

The ANMM enhances access to, and participation in, maritime heritage through a range of activities which increase the public’s knowledge and enjoyment such as:

- exhibitions, coordinated in-house and also loaned from national/international institutions;
- public programs conducted for both school children and for adults;
- the maintenance, display and limited harbour sailing of the Bark Endeavour;
- commercial activities to extend self-sufficiency and to raise the Museum’s profile;
- special projects, including joint ventures and sponsorships;
- research and publications concerning maritime heritage and culture; and
- the development of the National Maritime Collection.

OUTCOME 1 - RESOURCING

Outcome 1 resourcing

Table 3.1.1 shows how the 2007-08 Budget appropriations translate to total resourcing for Outcome 1, including revenue from government (appropriation), other resources available to be used and the total price of outputs.

Table 3.1.1: Total resources for Outcome 1 (\$'000)

	Estimated actual 2006-07 \$'000	Budget estimate 2007-08 \$'000
Departmental appropriations		
Output 1.1 - Acquire, manage and maximise accessibility to Australia's maritime heritage	23,337	23,433
Total revenue from government (appropriations)	23,337	23,433
Contributing to price of departmental outputs	79.44%	78.49%
Other resources available to be used		
Output 1.1 - Acquire, manage and maximise accessibility to Australia's maritime heritage	6,040	6,420
Total other resources available to be used	6,040	6,420
Total price from departmental outputs (Total revenue from government and from other sources)	29,377	29,853
Total estimated resourcing for Outcome 1 (Total price of outputs and administered expenses)	29,377	29,853
	2006-07	2007-08
Average staffing level (number)	105	105

Contributions to achievement of Outcome 1

The ANMM's output reflects the range and diversity of the various functions performed within this small agency in the delivery of Museum services and products to the public and the Parliament.

In determining how best to measure the performance of the ANMM, we have selected a single outcome and output. Our Annual Report, however, contains several performance indicators for the ANMM's activities, ranging from acquisitions and research, to exhibitions and public programs, to commercial activities and administration.

Justification for the output chosen to achieve Outcome 1 is described in Table 3.2.1. The table provides information on the strategies chosen to deliver Outcome 1, and shows the links between the outputs and the outcome.

PERFORMANCE INFORMATION AND INDICATORS

Performance information for Outcome 1

Table 3.2.1, below, lists the performance information that the ANMM will use to assess the level of achievement of its Outcome during 2007-08. The table shows the efficiency of the outputs in contributing to Outcome 1. Information shown is both quantitative and qualitative.

Achievement of planned performance will be reported in the Annual Report of the ANMM for 2007-08.

Table 3.2.1: Performance information for Outcome 1

Measures / Indicators / Target	Performance information 2007-08 Budget
Effectiveness - Overall achievement of the Outcome	
Access to, and interaction with, Australia's maritime heritage	Interactions with the Museum promote learning about Australia's maritime heritage. Permanent, temporary and touring exhibitions promote cultural diversity and other social, economic and environmental interests within Australia and abroad. Public programs appeal to target groups, and are accessible onsite and offsite. Multimedia programs reach and inform target groups. Involvement of community, industry and government in the Museum's operations through sponsorship, venue hire, donations and other fund-raising and commercial activities.
Performance Information for Departmental Outputs	
Output 1.1 Acquire, manage and maximise accessibility to Australia's maritime heritage	Quality 94% of visitors are satisfied. Quantity 1,930,000 interactions by visitors. Price \$15.47 per interaction/visitor Total price of outputs \$29.853m

EVALUATIONS FOR OUTCOME 1

Internal audits and evaluations of operational units are conducted on a continual basis within the ANMM. Visitor surveys are conducted on a periodic basis. These reports are not publicly available.

Auditor-General Reports tabled to Parliament are reviewed by the Council's Audit Committee for issues of relevance to the ANMM.

Section 4: Other reporting requirements

4.1: PURCHASER-PROVIDER ARRANGEMENTS

The ANMM has no purchaser-provider arrangements.

4.2: COST RECOVERY ARRANGEMENTS

Summary of cost recovery impact statements

The ANMM has no cost recovery arrangements.

Section 5: Budgeted financial statements

5.1: ANALYSIS OF BUDGETED FINANCIAL STATEMENTS

Departmental

The budgeted financial statements are prepared on an accrual basis.

Minimal variations are expected to occur between 2006-07 and 2007-08 in the ANMM's financial statements.

5.2: BUDGETED FINANCIAL STATEMENTS TABLES

For an explanation of the Budgeted Financial Statements tables, please see the User Guide.

Table 5.1: Budgeted departmental income statement for the period ended 30 June

	Estimated actual 2006-07 \$'000	Budget estimate 2007-08 \$'000	Forward estimate 2008-09 \$'000	Forward estimate 2009-10 \$'000	Forward estimate 2010-11 \$'000
INCOME					
Revenues					
Revenues from Government	23,337	23,433	23,459	23,524	23,589
Goods and services	5,105	5,400	5,530	5,760	5,720
Fees and fines	-	-	-	-	-
Interest	350	450	450	600	750
Dividends	-	-	-	-	-
Rents	-	-	-	-	-
Royalties	-	-	-	-	-
Other	585	570	570	570	570
Total Revenue	29,377	29,853	30,009	30,454	30,629
Gains					
Net foreign exchange gains	-	-	-	-	-
Reversals of previous asset write-downs	-	-	-	-	-
Revenue from sales of assets	-	-	-	-	-
Other	-	-	-	-	-
Total Gains	-	-	-	-	-
Total Income	29,377	29,853	30,009	30,454	30,629
EXPENSE					
Employees	8,233	8,368	8,635	8,936	9,150
Suppliers	11,501	11,790	11,730	11,840	11,830
Grants	30	30	30	30	30
Subsidies	-	-	-	-	-
Depreciation and amortisation	9,589	9,610	9,610	9,610	9,610
Finance costs	-	-	-	-	-
Write-down of assets and impairment of assets	-	-	-	-	-
Net losses from sale of assets	-	-	-	-	-
Net foreign exchange losses	-	-	-	-	-
Other	-	-	-	-	-
Total expenses	29,353	29,798	30,005	30,416	30,620
Share of operating results of associates and joint ventures accounted for using the equity method	-	-	-	-	-
Surplus (Deficit) before Income Tax	24	55	4	38	9
Income Tax expense	-	-	-	-	-
Surplus (Deficit)	24	55	4	38	9
Monitory interest in net surplus (or deficit)	-	-	-	-	-
Net surplus (or deficit) attributable to the Australian Government	24	55	4	38	9

Table 5.2: Budgeted departmental balance sheet as at 30 June

	Estimated actual 2006-07 \$'000	Budget estimate 2007-08 \$'000	Forward estimate 2008-09 \$'000	Forward estimate 2009-10 \$'000	Forward estimate 2010-11 \$'000
ASSETS					
Financial assets					
Cash and equivalents	11,428	15,064	19,645	24,034	28,574
Trade and other receivables	513	536	537	537	586
Investments accounted for under the equity method	-	-	-	-	-
Investments	900	900	900	900	900
Other investments	-	-	-	-	-
Tax assets	-	-	-	-	-
Accrued revenues	-	-	-	-	-
Other	-	-	-	-	-
Total financial assets	12,841	16,500	21,082	25,471	30,060
Non-financial assets					
Land and buildings	148,667	145,710	142,750	139,787	136,822
Infrastructure, plant and equipment	33,395	30,711	29,044	27,410	25,794
Investment properties	-	-	-	-	-
Heritage and cultural assets	32,865	33,015	33,165	33,315	33,465
Inventories	100	100	100	100	150
Intangibles	431	343	239	181	32
Deferred tax asset	-	-	-	-	-
Biological assets	-	-	-	-	-
Other	200	200	200	200	200
Total non-financial assets	215,658	210,079	205,498	200,993	196,463
Assets held for sale	-	-	-	-	-
Total assets	228,499	226,579	226,580	226,464	226,523
LIABILITIES					
Interest bearing liabilities					
Loans	-	-	-	-	-
Leases	-	-	-	-	-
Deposits	-	-	-	-	-
Overdraft	-	-	-	-	-
Other	-	-	-	-	-
Total interest bearing liabilities	-	-	-	-	-
Provisions					
Employees	2,332	2,283	2,230	2,177	2,327
Other	-	-	-	-	-
Total provisions	2,332	2,283	2,230	2,177	2,327
Payables					
Suppliers	500	574	624	524	424
Grants	-	-	-	-	-
Dividends	-	-	-	-	-
Finance costs	-	-	-	-	-
Tax liabilities	-	-	-	-	-
Deferred tax liabilities	-	-	-	-	-
Other	100	100	100	100	100
Total payables	600	674	724	624	524
Liabilities included in disposal groups held for sale	-	-	-	-	-
Total liabilities	2,932	2,957	2,954	2,801	2,851
Net Assets	225,567	223,622	223,626	223,663	223,672

Table 5.2: Budgeted departmental balance sheet as at 30 June (continued)

	Estimated actual 2006-07 \$'000	Budget estimate 2007-08 \$'000	Forward estimate 2008-09 \$'000	Forward estimate 2009-10 \$'000	Forward estimate 2010-11 \$'000
EQUITY*					
Parent entity interest					
Contributed equity	2,118	2,118	2,118	2,118	2,118
Reserves	160,590	158,590	158,590	158,590	158,590
Retained surpluses or accumulated deficits	62,859	62,914	62,918	62,955	62,964
Total parent entity interest	225,567	223,622	223,626	223,663	223,672
Minority interest					
Contributed equity	-	-	-	-	-
Reserves	-	-	-	-	-
Retained surpluses or accumulated deficits	-	-	-	-	-
Total minority interest	-	-	-	-	-
Total equity	225,567	223,622	223,626	223,663	223,672
Current assets	13,141	16,800	21,382	25,771	30,410
Non-current assets	215,358	209,779	205,198	200,693	196,113
Current liabilities	2,100	2,174	2,224	2,124	2,024
Non-current liabilities	832	783	730	677	827

*Note: 'equity' is the residual interest in assets after deduction of liabilities.

**Table 5.3: Budgeted departmental statement of cash flows
for the period ended 30 June**

	Estimated actual 2006-07 \$'000	Budget estimate 2007-08 \$'000	Forward estimate 2008-09 \$'000	Forward estimate 2009-10 \$'000	Forward estimate 2010-11 \$'000
OPERATING ACTIVITIES					
Cash received					
Goods and services	5,104	5,400	5,430	5,560	5,520
Appropriations	23,337	23,433	23,459	23,524	23,589
Interest	350	450	450	600	750
Dividends	-	-	-	-	-
Net GST received	-	-	-	-	-
Other	583	570	570	570	570
Total cash received	29,374	29,853	29,909	30,254	30,429
Cash used					
Employees	8,133	8,417	8,688	8,990	9,100
Suppliers	11,514	11,740	11,580	11,740	11,730
Grants	30	30	30	30	30
Borrowing costs	-	-	-	-	-
Net GST paid	-	-	-	-	-
Other	-	-	-	-	-
Total cash used	19,677	20,187	20,298	20,760	20,860
Net cash from or (used by) operating activities	9,697	9,666	9,611	9,494	9,569
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	-	-	-	-	-
Proceeds from sales of financial instruments	-	-	-	-	-
Repayments of loans made	-	-	-	-	-
Investments	-	-	-	-	-
Other	-	-	-	-	-
Total cash received	-	-	-	-	-
Cash used					
Purchase of property, plant and equipment	4,200	6,030	5,030	5,105	5,030
Purchase of financial instruments	-	-	-	-	-
Loans made	-	-	-	-	-
Investments	-	-	-	-	-
Other	-	-	-	-	-
Total cash used	4,200	6,030	5,030	5,105	5,030
Net cash from or (used by) investing activities	(4,200)	(6,030)	(5,030)	(5,105)	(5,030)

**Table 5.3: Budgeted departmental statement of cash flows
for the period ended 30 June (continued)**

	Estimated actual 2006-07 \$'000	Budget estimate 2007-08 \$'000	Forward estimate 2008-09 \$'000	Forward estimate 2009-10 \$'000	Forward estimate 2010-11 \$'000
FINANCING ACTIVITIES					
Cash received					
Appropriations - contributed equity	-	-	-	-	-
Proceeds from issuing financial instruments	-	-	-	-	-
Proceeds from loans	-	-	-	-	-
Other	-	-	-	-	-
Total cash received	-	-	-	-	-
Cash used					
Repayments of debt	-	-	-	-	-
Dividends paid	-	-	-	-	-
Other	-	-	-	-	-
Total cash used	-	-	-	-	-
Net cash from/(used by) financing activities	-	-	-	-	-
Net increase or (decrease) in cash held	5,497	3,636	4,581	4,389	4,539
Cash at the beginning of the reporting period	6,831	12,328	15,964	20,545	24,934
Effect of exchange rate movements on cash at the beginning of reporting period	-	-	-	-	-
Cash at the end of the reporting period	12,328	15,964	20,545	24,934	29,473

**Table 5.4: Departmental statement of changes in equity – summary of movement
(Budget 2007-08)**

	Retained earnings	Asset revaluation reserve	Other reserves	Contributed equity/ capital	Total equity
	\$'000	\$'000	\$'000	\$'000	\$'000
Opening balances as at 1 July 2007					
Balance carried forward from previous period	62,859	160,590	-	2,118	225,567
Adjustment for changes in accounting policies	-	-	-	-	-
Adjusted opening balances	62,859	160,590	-	2,118	225,567
Income and expenses					
Income and expenses recognised directly in equity:	-	-	-	-	-
Gain/loss on revaluation of property	-	(2,000)	-	-	(2,000)
Sub-total income and expenses	-	(2,000)	-	-	(2,000)
Surplus (Deficit) for the period	55	-	-	-	55
Total income and expenses recognised directly in equity	55	(2,000)	-	-	(1,945)
Transactions with owners					
Distribution to owners					
Returns on capital					
Dividends	-	-	-	-	-
Returns of capital					
Restructuring	-	-	-	-	-
Other	-	-	-	-	-
Contribution by owners					
Appropriation (equity injection)	-	-	-	-	-
Other:					
Restructuring	-	-	-	-	-
Sub-total transactions with owners	-	-	-	-	-
Transfers between equity components	-	-	-	-	-
Estimated closing balance as at 30 June 2008	62,914	158,590	-	2,118	223,622

Table 5.5: Departmental capital budget statement

	Estimated actual 2006-07 \$'000	Budget estimate 2007-08 \$'000	Forward estimate 2008-09 \$'000	Forward estimate 2009-10 \$'000	Forward estimate 2010-11 \$'000
CAPITAL APPROPRIATIONS					
Total equity injections	-	-	-	-	-
Total loans	-	-	-	-	-
Total capital appropriations	-	-	-	-	-
Represented by:					
Purchase of non-financial assets	-	-	-	-	-
Other	-	-	-	-	-
Total represented by	-	-	-	-	-
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation	-	-	-	-	-
Funded internally by Departmental resources	4,200	6,030	5,030	5,105	5,030
Total	4,200	6,030	5,030	5,105	5,030

Table 5.6: Departmental property, plant, equipment and intangibles - summary of movement (Budget year 2007-08)

	Land	Investment	Buildings	Specialist	Other	Heritage	Computer	Other	Total
	property	property	Buildings	military	infrastructure	and cultural	software	intangibles	
	\$'000	\$'000	\$'000	equipment	plant and	assets	\$'000	\$'000	\$'000
					equipment				
As at 1 July 2007									
Gross book value	60,000	-	108,732	-	75,408	32,865	743	-	277,748
Accumulated depreciation	790	-	19,275	-	42,013	-	312	-	62,390
Opening net book value	59,210	-	89,457	-	33,395	32,865	431	-	215,358
Additions:									
by purchase	-	-	2,050	-	3,755	150	75	-	6,030
by finance lease	-	-	-	-	-	-	-	-	-
internally developed	-	-	-	-	-	-	-	-	-
from acquisitions of entities or	-	-	-	-	-	-	-	-	-
operations (including restructuring)	-	-	-	-	(2,000)	-	-	-	(2,000)
Revaluations and impairment through equity	-	-	-	-	-	-	-	-	-
Reclassifications	-	-	-	-	-	-	-	-	-
Depreciation/amortisation expense	158	-	4,849	-	4,439	-	164	-	9,610
Impairments recognised in operating result	-	-	-	-	-	-	-	-	-
Other movements	-	-	-	-	-	-	-	-	-
Disposals:									
from disposal of entities or	-	-	-	-	-	-	-	-	-
operations (including restructuring)	-	-	-	-	-	-	-	-	-
other disposals	-	-	-	-	-	-	-	-	-
As at 30 June 2008									
Gross book value	60,000	-	110,782	-	77,163	33,015	818	-	281,778
Accumulated depreciation	948	-	24,124	-	46,452	-	476	-	72,000
Estimated closing net book value	59,052	-	86,658	-	30,711	33,015	342	-	209,778

