

**NATIONAL MUSEUM OF
AUSTRALIA**

NATIONAL MUSEUM OF AUSTRALIA

Section 1: Agency overview

The role of the National Museum of Australia (NMA) is to research Australian history, develop and maintain representative collections and present widely accessible programs.

In fulfilling its national role, the NMA reaches out beyond its base in Canberra, and disseminates knowledge about Australia's history and identity through both conventional means, such as travelling exhibitions and publications, and the use of innovative information and communication technologies. The NMA responds to both its visitors' needs and those of the broader Australian community by actively seeking their views and using those views to inform the development of future programs. The combination of objects, research and presentation enables the NMA to tell the stories of Australia and Australians in ways that enlighten, stimulate and inspire people.

The NMA also provides innovative and distinctive learning programs for visiting school groups and develops curriculum-based resources and programs directly to schools nationally.

1.1: SUMMARY OF AGENCY CONTRIBUTIONS TO OUTCOMES

The products and services delivered by the NMA (outputs, products and services) which contribute to the achievement of outcomes for the NMA are summarised in Table 1.1.

Table 1.1: Agency outcomes and output groups

Outcome	Output
<p>Outcome 1 Australians have access to the National Museum's collections and public programs to encourage awareness and understanding of Australia's history and culture</p>	<p>Output 1.1 Collection Development and Management</p> <p>Output 1.2 National Exhibitions, Programs and Services</p>

Section 2: Agency resources for 2007-08

2.1: APPROPRIATIONS AND OTHER RESOURCES

Table 2.1 shows the total resources from all origins for 2007-08, including appropriations. The table summarises how revenue will be applied by outcome and departmental classification. The total appropriation for the NMA in the 2007-08 Budget is \$46.111 million which includes an equity injection of \$5.159 million.

Table 2.1: Appropriations and other resources 2007-08 ('000)

	Departmental				Total \$'000
	Appropriation Bill No. 1 \$'000	Appropriation Bill No. 2 \$'000	Special Appropriation \$'000	Revenue (a) \$'000	
	Outcome 1				
Australians have access to the National Museum's collections and public programs to encourage awareness and understanding of Australia's history and culture	40,952	-	-	7,807	48,759
Equity injections		5,159	-	-	5,159
Loans	-	-	-	-	-
Previous years' outputs	-	-	-	-	-
Administered assets and liabilities	-	-	-	-	-
Special capital appropriation	-	-	-	-	-
TOTAL	40,952	5,159	-	7,807	53,918

(a) Departmental revenues that are available to be used.

Notes:

- Under the appropriation structure, Bill No. 2 includes Specific Purpose Payments (SPPs), new agency Outcomes (NAOs), administered capital and departmental capital via departmental injections and loans.
- Refer to Budgeted Income Statement for application of agency revenue.

2.2: 2007-08 BUDGET MEASURES

The NMA does not have any 2007-08 Budget measures.

2.3: OTHER RESOURCES AVAILABLE TO BE USED

Table 2.3 provides details of other resources obtained by the NMA for provision of goods or services. These resources are approved for use by the NMA and are included in Table 2.1.

Table 2.3: Other resources to be used

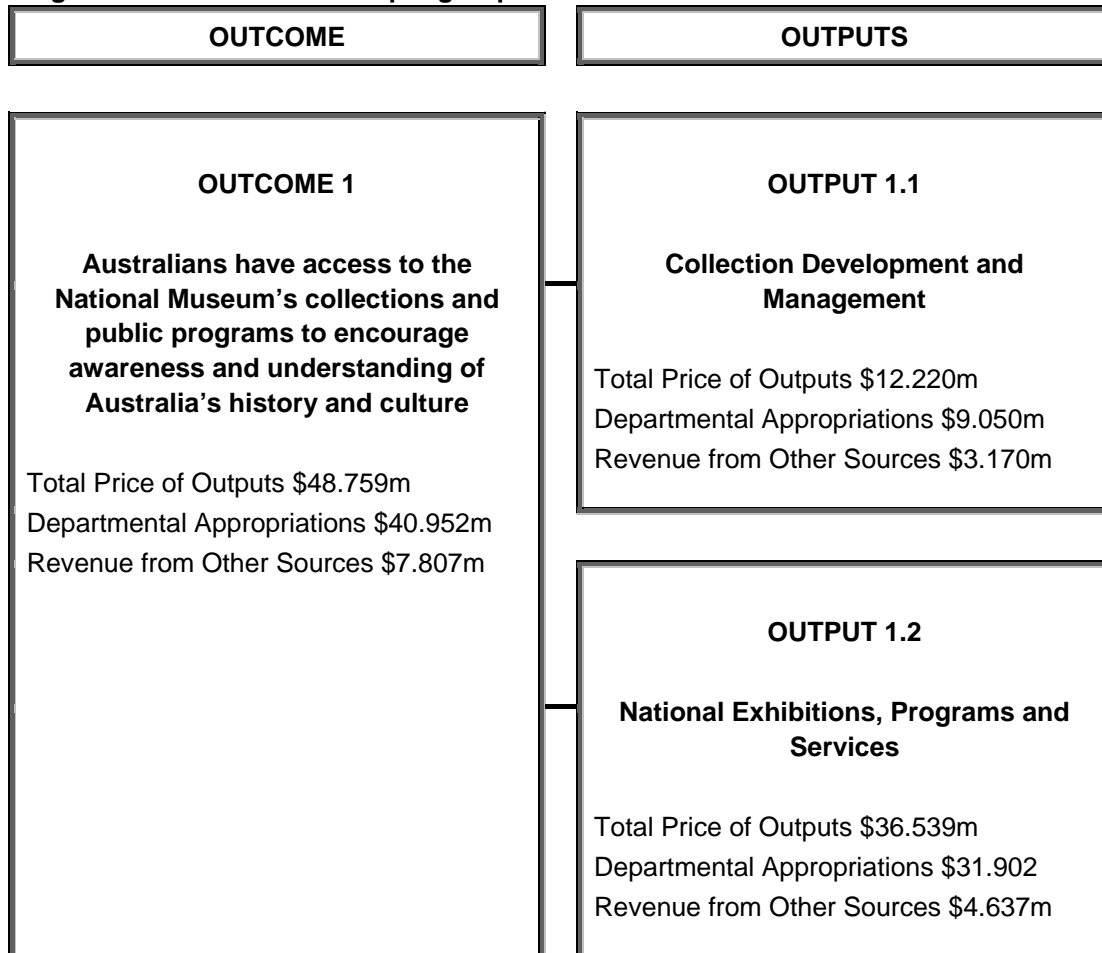
	Estimated resources 2006-07 \$'000	Budget estimate 2007-08 \$'000
Departmental resources		
Interest	2,333	2,441
Sales of Goods and Services	2,046	2,196
Other non-appropriation revenue	470	3,170
Total departmental other resources available to be used	4,849	7,807

Section 3: Agency outcomes

General government sector (GGS) agencies are required to plan, budget and report under an outcomes structure. GGS agencies produce outputs (departmental items) and also administer activities and programs on behalf of the Government (administered items). This section explains how the resources identified in Section 2 will be used to deliver outputs and administered items to contribute to the outcome for NMA.

SUMMARY OF OUTCOME 1

Figure 4.1: Outcome and output groups



Note: Revenue from Government (Appropriations) contributes 84.0% to the Total Price of Outputs for Outcome 1.

OUTCOME 1 – DESCRIPTION

Australians have access to the National Museum’s collections and public programs to encourage awareness and understanding of Australia’s history and culture

The NMA’s collection includes approximately 200,000 objects covering the experience of Australia’s history and cultural heritage. The collection focuses on Indigenous cultures, Australian society and history since 1788, and Australian environmental history. The NMA acquires objects through purchase, donations and transfer arrangements. The NMA also undertakes research into the collection and is responsible for documenting and preserving the collection for present and future generations.

The facility on Acton Peninsula, Canberra, provides a central showcase to allow visitors to explore Australia's social, cultural and environmental histories. The objective is to articulate and illuminate Australia's history and cultures in lucid and stimulating ways that engage visitors. This is achieved through exhibitions which employ innovative multimedia and design, and engage visitors in educative and stimulating experiences.

Incorporated within the facility is the capability to employ a changing and evolving variety of media and programming both originating in the NMA and received from external sources. A theatre and an accompanying broadcast studio serve to project the NMA to a wider national and international audience as well as complementing the themes and events depicted in the exhibitions.

The NMA has a travelling exhibition program and develops major outreach through on-line services to ensure the Australian story is accessible throughout regional and remote Australia.

OUTCOME 1 - RESOURCING

Outcome 1 resourcing

Table 3.1.1 shows how the 2007-08 Budget appropriations translate to total resourcing for Outcome 1, including revenue from government (appropriation), other resources available to be used and the total price of outputs.

Table 3.1.1: Total resources for Outcome 1 (\$'000)

	Estimated actual 2006-07 \$'000	Budget estimate 2007-08 \$'000
Departmental appropriations		
Output 1.1 - Collection Development and Management	8,826	9,050
Output 1.2 - National Exhibitions, Programs and Services	31,200	31,902
Total revenue from government (appropriations)	40,026	40,952
Contributing to price of departmental outputs	89.19%	83.99%
Other resources available to be used		
Output 1.1 - Collection Development and Management	470	3,170
Output 1.2 - National Exhibitions, Programs and Services	4,379	4,637
Total other resources available to be used	4,849	7,807
Total estimated resourcing for Outcome 1 (Total price of outputs and administered expenses)	44,875	48,759
	2006-07	2007-08
Average staffing level (number)	248	250

Contributions to achievement of Outcome 1

The NMA's outputs reflect its statutory responsibilities.

Output 1.1 - Collection Development and Management

This includes all activities that ensure the NMA has a relevant and high quality collection of objects and books together with their story. In addition, collection management includes all activities associated with maintaining the collection in appropriate condition, and ensuring it is available to be used in exhibitions and other programs to meet the NMA's objectives.

Output 1.2 - National Exhibitions, Programs and Services

This relates to activities whereby visitors access objects in the collection or information about objects, and Australian history and cultures, through visiting exhibitions and attending programs throughout Australia and overseas.

PERFORMANCE INFORMATION AND INDICATORS

Performance information for Outcome 1

Table 3.2.1: Performance information for Outcome 1

Measures / Indicators / Target	Performance information 2007-08 Budget
Effectiveness - Overall achievement of the Outcome	
Relevance of Acquisitions	Proportion of acquisitions acquired in accordance with Collection Development Framework. Target 100%
Accessibility of Collections and Programs	Access to the Museum's collections, exhibitions, programs and web. Target 1,150,000 visitors, users of programs and unique web visits.
The extent to which awareness and understanding is increased of Australia's history and culture	Proportion of visitors and users who indicate the Museum's exhibitions and public programs contributed to a new or different awareness or perspective on Australia's history or cultures. Target 75%
Performance Information for Departmental Output 1.1	
Collection Development and Management	Quality 75% of the National Historical Collection is packed and stored at or above appropriate museum standards. Quantity Number of new National Historical Collection items acquired. 1000 conservation treatments. Documentation for 10,000 National Historical Collection items accessible via the Museum's website. Price \$12.220m (\$61.10 per Collection item). Value of acquisitions & donations to the National Historical Collection.
Performance Information for Departmental Output 1.2	
National Exhibitions, Programs and Services	Quality 85% of all visitors satisfied or better. 80% of school visits satisfied that schools programs meet core curriculum requirements. Quantity 650,000 visitors or users of programs. 500,000 unique visits to the web site. Price \$36.539m (\$31.77 per visitor/user).

EVALUATIONS FOR OUTCOME 1

Outputs delivered by the NMA are evaluated on an ongoing basis, including through continuous customer surveys. The evaluation process includes formative and summative evaluations of exhibitions, public programs and school programs to increase understanding of the needs and expectations of program users.

Section 4: Other reporting requirements

4.1: PURCHASER-PROVIDER ARRANGEMENTS

The NMA does not have any purchaser-provider arrangements.

4.2: COST RECOVERY ARRANGEMENTS

The NMA does not undertake significant cost recovery arrangements (as defined in the Commonwealth Cost Recovery Guidelines for Information Agencies issued by the Department of Finance and Administration).

Commercial activities undertaken by the NMA are undertaken within a competitive market place.

Section 5: Budgeted financial statements

5.1: ANALYSIS OF BUDGETED FINANCIAL STATEMENTS

Departmental

The budgeted financial statements are prepared on an accrual basis and are in accordance with the Australian Equivalent to International Financial Reporting Standards (AEIFRS).

Budgeted Departmental Income Statement

The Departmental Income Statement shows an increase of total revenue of \$3.884m for 2007-08. Of this increase \$3.000m represents the transfer of collection assets from another Government agency which is recorded as non cash revenue in the NMA's accounts.

The higher supplier expenses in 2007-08 include increased costs for the NMA's exhibition program. The increased depreciation expense is an outcome of the NMA revaluing building assets in line with the accounting standards.

As a result of the value of the donated assets, the NMA is budgeting for a \$2.000m operating surplus for 2007-08. The estimated operating surplus of \$0.300m for 2006-07 relates to a donated collection that the NMA anticipates will be received in June 2007.

Budgeted Departmental Balance Sheet

In the Departmental Balance Sheet, the building revaluation results in an increase to both the value of Land and Buildings and the value of Reserves. The increase in Employee Provisions includes the estimated impact of future pay increases on employee leave entitlements.

In 2007-08 the Government is providing an equity injection of \$5.159m to fund the National Historic Collection acquisitions (\$1.064m) and to assist with gallery redevelopment (\$4.095m). Both funding initiatives are recommendations from the Review of the National Museum: Its Exhibitions and Public Programs.

5.2: BUDGETED FINANCIAL STATEMENTS TABLES

For an explanation of the Budgeted Financial Statements tables, please see the User Guide.

Table 5.1: Budgeted departmental income statement for the period ended 30 June

	Estimated actual 2006-07 \$'000	Budget estimate 2007-08 \$'000	Forward estimate 2008-09 \$'000	Forward estimate 2009-10 \$'000	Forward estimate 2010-11 \$'000
INCOME					
Revenues					
Revenues from Government	40,026	40,952	41,137	41,461	41,788
Goods and services	2,046	2,196	2,196	2,196	2,196
Fees and fines	-	-	-	-	-
Interest	2,333	2,441	2,379	2,287	2,318
Dividends	-	-	-	-	-
Rents	-	-	-	-	-
Royalties	-	-	-	-	-
Other	470	3,170	170	170	200
Total Revenue	44,875	48,759	45,882	46,114	46,502
Gains					
Net foreign exchange gains	-	-	-	-	-
Reversals of previous asset write-downs	-	-	-	-	-
Revenue from sales of assets	-	-	-	-	-
Other	-	-	-	-	-
Total Gains	-	-	-	-	-
Total Income	44,875	48,759	45,882	46,114	46,502
EXPENSE					
Employees	19,616	20,523	21,180	22,051	23,004
Suppliers	17,179	18,266	16,732	16,093	15,528
Grants	250	250	250	250	250
Subsidies	-	-	-	-	-
Depreciation and amortisation	7,530	7,720	7,720	7,720	7,720
Finance costs	-	-	-	-	-
Write-down of assets and impairment of assets	-	-	-	-	-
Net losses from sale of assets	-	-	-	-	-
Net foreign exchange losses	-	-	-	-	-
Other	-	-	-	-	-
Total expenses	44,575	46,759	45,882	46,114	46,502
Share of operating results of associates and joint ventures accounted for using the equity method	-	-	-	-	-
Surplus (Deficit) before Income Tax	300	2,000	-	-	-
Income Tax expense	-	-	-	-	-
Surplus (Deficit)	300	2,000	-	-	-
Monitory interest in net surplus (or deficit)	-	-	-	-	-
Net surplus (or deficit) attributable to the Australian Government	300	2,000	-	-	-

Table 5.2: Budgeted departmental balance sheet as at 30 June

	Estimated actual 2006-07 \$'000	Budget estimate 2007-08 \$'000	Forward estimate 2008-09 \$'000	Forward estimate 2009-10 \$'000	Forward estimate 2010-11 \$'000
ASSETS					
Financial assets					
Cash and equivalents	1,023	1,027	1,029	1,043	1,061
Trade and other receivables	2,009	2,009	2,009	2,009	2,009
Investments accounted for under the equity method	-	-	-	-	-
Investments	39,936	42,336	38,536	40,886	41,386
Other investments	-	-	-	-	-
Tax assets	-	-	-	-	-
Accrued revenues	-	-	-	-	-
Other	-	-	-	-	-
Total financial assets	42,968	45,372	41,574	43,938	44,456
Non-financial assets					
Land and buildings	97,536	104,806	112,584	122,657	135,435
Infrastructure, plant and equipment	38,093	39,793	44,693	41,693	38,693
Investment properties	-	-	-	-	-
Heritage and cultural assets	187,704	191,754	192,804	192,854	192,904
Inventories	401	401	401	401	401
Intangibles	4,669	4,279	3,889	3,499	3,109
Deferred tax asset	-	-	-	-	-
Biological assets	-	-	-	-	-
Other	1,629	1,629	1,629	1,629	1,629
Total non-financial assets	330,032	342,662	356,000	362,733	372,171
Assets held for sale	-	-	-	-	-
Total assets	373,000	388,034	397,574	406,671	416,627
LIABILITIES					
Interest bearing liabilities					
Loans	-	-	-	-	-
Leases	-	-	-	-	-
Deposits	-	-	-	-	-
Overdraft	-	-	-	-	-
Other	-	-	-	-	-
Total interest bearing liabilities	-	-	-	-	-
Provisions					
Employees	4,366	4,641	4,984	5,428	6,026
Other	-	-	-	-	-
Total provisions	4,366	4,641	4,984	5,428	6,026
Payables					
Suppliers	2,492	2,492	2,492	2,492	2,492
Grants	-	-	-	-	-
Dividends	-	-	-	-	-
Finance costs	-	-	-	-	-
Tax liabilities	-	-	-	-	-
Deferred tax liabilities	-	-	-	-	-
Other	101	101	101	101	101
Total payables	2,593	2,593	2,593	2,593	2,593
Liabilities included in disposal groups held for sale	-	-	-	-	-
Total liabilities	6,959	7,234	7,577	8,021	8,619
Net Assets	366,041	380,800	389,997	398,650	408,008

Table 5.2: Budgeted departmental balance sheet as at 30 June (continued)

	Estimated actual 2006-07 \$'000	Budget estimate 2007-08 \$'000	Forward estimate 2008-09 \$'000	Forward estimate 2009-10 \$'000	Forward estimate 2010-11 \$'000
EQUITY*					
Parent entity interest					
Contributed equity	7,585	12,744	13,833	13,833	13,833
Reserves	94,585	102,185	110,293	118,946	128,304
Retained surpluses or accumulated deficits	-	-	-	-	-
Total parent entity interest	366,041	380,800	389,997	398,650	408,008
Minority interest					
Contributed equity	-	-	-	-	-
Reserves	-	-	-	-	-
Retained surpluses or accumulated deficits	-	-	-	-	-
Total minority interest	-	-	-	-	-
Total equity	366,041	380,800	389,997	398,650	408,008
Current assets	43,994	46,398	42,600	44,964	45,482
Non-current assets	329,006	341,636	354,974	361,707	371,145
Current liabilities	4,363	4,535	4,770	5,101	5,582
Non-current liabilities	2,596	2,699	2,807	2,920	3,037

*Note: 'equity' is the residual interest in assets after deduction of liabilities.

**Table 5.3: Budgeted departmental statement of cash flows
for the period ended 30 June**

	Estimated actual 2006-07 \$'000	Budget estimate 2007-08 \$'000	Forward estimate 2008-09 \$'000	Forward estimate 2009-10 \$'000	Forward estimate 2010-11 \$'000
OPERATING ACTIVITIES					
Cash received					
Goods and services	2,046	2,196	2,196	2,196	2,196
Appropriations	40,026	40,952	41,137	41,461	41,788
Interest	2,333	2,441	2,379	2,287	2,318
Dividends	-	-	-	-	-
Net GST received	2,376	2,605	2,771	2,092	2,233
Other	-	-	-	-	-
Total cash received	46,781	48,194	48,483	48,036	48,535
Cash used					
Employees	19,386	20,248	20,837	21,607	22,406
Suppliers	17,009	18,096	16,562	15,923	15,328
Grants	250	250	250	250	250
Borrowing costs	-	-	-	-	-
Net GST paid	2,376	2,605	2,771	2,092	2,233
Other	-	-	-	-	-
Total cash used	39,021	41,199	40,420	39,872	40,217
Net cash from or (used by) operating activities	7,760	6,995	8,063	8,164	8,318
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	-	-	-	-	-
Proceeds from sales of financial instruments	-	-	-	-	-
Repayments of loans made	-	-	-	-	-
Investments	-	-	3,800	-	-
Other	-	-	-	-	-
Total cash received	-	-	3,800	-	-
Cash used					
Purchase of property, plant and equipment	8,550	9,750	12,950	5,800	7,800
Purchase of financial instruments	-	-	-	-	-
Loans made	-	-	-	-	-
Investments	2,500	2,400	-	2,350	500
Other	-	-	-	-	-
Total cash used	11,050	12,150	12,950	8,150	8,300
Net cash from or (used by) investing activities	(11,050)	(12,150)	(9,150)	(8,150)	(8,300)

Table 5.3: Budgeted departmental statement of cash flows for the period ended 30 June (continued)

	Estimated actual 2006-07 \$'000	Budget estimate 2007-08 \$'000	Forward estimate 2008-09 \$'000	Forward estimate 2009-10 \$'000	Forward estimate 2010-11 \$'000
FINANCING ACTIVITIES					
Cash received					
Appropriations - contributed equity	3,493	5,159	1,089	-	-
Proceeds from issuing financial instruments	-	-	-	-	-
Proceeds from loans	-	-	-	-	-
Other	-	-	-	-	-
Total cash received	3,493	5,159	1,089	-	-
Cash used					
Repayments of debt	-	-	-	-	-
Dividends paid	-	-	-	-	-
Other	-	-	-	-	-
Total cash used	-	-	-	-	-
Net cash from/(used by) financing activities	3,493	5,159	1,089	-	-
Net increase or (decrease) in cash held	203	4	2	14	18
Cash at the beginning of the reporting period	796	999	1,003	1,005	1,019
Effect of exchange rate movements on cash at the beginning of reporting period	-	-	-	-	-
Cash at the end of the reporting period	999	1,003	1,005	1,019	1,037

**Table 5.4: Departmental statement of changes in equity – summary of movement
(Budget 2007-08)**

	Retained earnings \$'000	Asset revaluation reserve \$'000	Other reserves \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balances as at 1 July 2007					
Balance carried forward from previous period	263,871	94,585	-	7,585	366,041
Adjustment for changes in accounting policies	-	-	-	-	-
Adjusted opening balances	263,871	94,585	-	7,585	366,041
Income and expenses					
Income and expenses recognised directly in equity:	-	-	-	-	-
Gain/loss on revaluation of property	-	7,600	-	-	7,600
Sub-total income and expenses	-	7,600	-	-	7,600
Surplus (Deficit) for the period	2,000	-	-	-	2,000
Total income and expenses recognised directly in equity	2,000	7,600	-	-	9,600
Transactions with owners					
Distribution to owners					
Returns on capital					
Dividends	-	-	-	-	-
Returns of capital					
Restructuring	-	-	-	-	-
Other	-	-	-	-	-
Contribution by owners					
Appropriation (equity injection)	-	-	-	5,159	5,159
Other:					
Restructuring	-	-	-	-	-
Sub-total transactions with owners	-	-	-	5,159	5,159
Transfers between equity components	-	-	-	-	-
Estimated closing balance as at 30 June 2008	265,871	102,185	-	12,744	380,800

Table 5.5: Departmental capital budget statement

	Estimated actual 2006-07 \$'000	Budget estimate 2007-08 \$'000	Forward estimate 2008-09 \$'000	Forward estimate 2009-10 \$'000	Forward estimate 2010-11 \$'000
CAPITAL APPROPRIATIONS					
Total equity injections	3,493	5,159	1,089	-	-
Total loans	-	-	-	-	-
Total capital appropriations	3,493	5,159	1,089	-	-
Represented by:					
Purchase of non-financial assets	3,493	5,159	1,089	-	-
Other	-	-	-	-	-
Total represented by	3,493	5,159	1,089	-	-
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation	3,493	5,159	1,089	-	-
Funded internally by	5,057	4,591	11,861	5,800	7,800
Departmental resources					
Total	8,550	9,750	12,950	5,800	7,800

Table 5.6: Departmental property, plant, equipment and intangibles - summary of movement (Budget year 2007-08)

	Land	Investment property	Buildings	Specialist military equipment	Other infrastructure plant and equipment	Heritage and cultural assets	Computer software	Other intangibles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2007									
Gross book value	4,400	-	93,136	-	48,735	188,454	9,058	-	343,783
Accumulated depreciation	-	-	-	-	10,642	750	4,389	-	15,781
Opening net book value	4,400	-	93,136	-	38,093	187,704	4,669	-	328,002
Additions:									
by purchase	-	-	750	-	6,700	1,800	500	-	9,750
by finance lease	-	-	-	-	-	-	-	-	-
internally developed	-	-	-	-	-	-	-	-	-
from acquisitions of entities or operations (including restructuring)	-	-	-	-	-	-	-	-	-
donated	-	-	-	-	-	3,000	-	-	3,000
Revaluations and impairment through equity									
Gross book Value	-	-	6,520	-	-	-	-	-	6,520
Accumulated depreciation	-	-	1,080	-	-	-	-	-	1,080
Reclassifications	-	-	-	-	-	-	-	-	-
Depreciation/amortisation expense	-	-	1,080	-	5,000	750	890	-	7,720
Impairments recognised in operating result	-	-	-	-	-	-	-	-	-
Other movements	-	-	-	-	-	-	-	-	-
Disposals:									
from disposal of entities or operations (including restructuring)	-	-	-	-	-	-	-	-	-
other disposals - gross book value	-	-	-	-	(6,700)	-	(500)	-	(7,200)
other disposals - accumulated depreciation	-	-	-	-	(6,700)	-	(500)	-	(7,200)
As at 30 June 2008									
Gross book value	4,400	-	100,406	-	48,735	193,254	9,058	-	355,853
Accumulated depreciation	-	-	-	-	8,942	1,500	4,779	-	15,221
Estimated closing net book value	4,400	-	100,406	-	39,793	191,754	4,279	-	340,632

5.3: NOTES TO THE FINANCIAL STATEMENTS

Departmental

Land and Buildings shown on the Departmental Statement of Financial Position primarily comprise the land and public facility located at Acton, ACT. Building services and exhibition fitout are included in Infrastructure, Plant and Equipment.

The National Historical Collection includes iconic objects, the world's premier bark painting collection and a wide range of historical artefacts.

The investment balance mainly represents depreciation and employee entitlement reserves.

